An Exploratory Tester's Notebook

Michael Bolton
DevelopSense
QUEST Chicago

April 2009

Who I Am

Michael Bolton

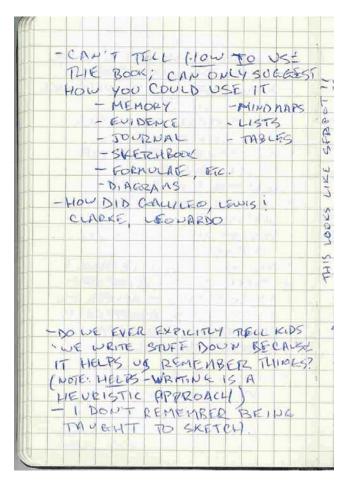
(not the singer, not the guy in Office Space)

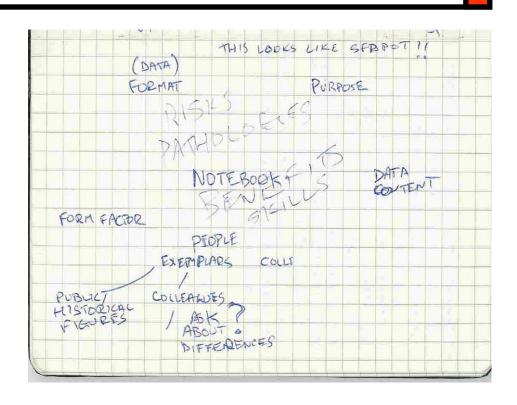
DevelopSense, Toronto, Canada

mb@developsense.com +1 (416) 992-8378 http://www.developsense.com

I solve testing problems that other people can't solve.

This Presentation Is Under Continuous Development





 For updated notes AND a more formal paper on notebooks: eurostar@developsense.com

The First Law of Documentation

"That should be documented."



"That should be documented if and when and how it serves our purposes."

Who will read it? Will they understand it? Is there a better way to communicate that information? What does documentation cost you?

Documentation: Product or Tool?

Paradigm:

Tool Product

Audience:

Self Team Customers Regulators

Purpose:

Recollection Organization Communication Demonstration

Notebooks: A Personal View

- Over the last I've been keeping a set of notebooks
- This is an experience report on how one exploratory tester and consultant (me) has used them
- This is a context-driven talk; this is not a best-practices talk

My Introduction to the Moleskine

- I've kept documents (mostly for school or work) all my life
 - scribblers
 - legal pads
 - ASCII text files
 - Word documents
- In January 2004, I noticed Jon Bach's Moleskine notebook
- In January 2005, James Bach suggested I get one. I did.
- It turns out there's a something of a cult...
 - http://www.moleskinerie.com/
 - http://www.moleskinecity.com
 - http://en.wikipedia.org/wiki/Moleskine

So What's the Big Deal?

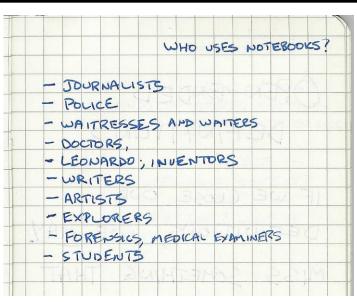
- Several form factors
 - larger notebook
 - smaller notebook (pocket size)
 - reporter style
 - memo pockets
- Three line styles
 - plain
 - ruled
 - squared
- Page marker
- Elastic closure
- Back pocket
- Sewn binding, lies flat
- Geek-chic-mystique-boutique appeal Somewhat expensive



- Well-constructed
- Durable

Who Uses Notebooks?

People Who Need to Remember Things





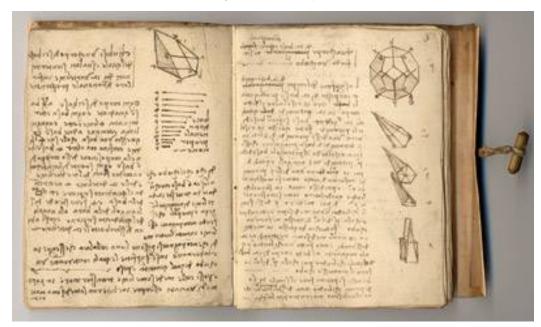


Exploratory testers are all three, and more.

ALL testers are, at some point, explorers.

Maybe we should learn explorers' tools.

- Leonardo: inventor's notebook
 - Codex Arundel, Codex Leicester, Codex Foster, etc.
 - contents: sketches, inventions, architecture, elements of mechanics, painting ideas, human anatomy, grocery lists and even people that owed him money (Wikipedia)



- Gordon Gould: inventor's notebook
 - One of the people involved in the invention of the laser.
 - Notes created after meeting with Charles Hard Townes, November 1957 include the acronym "LASER" and several aspects of its design.

Some rough calculations on the leastility of a LASER: Light supplication by Simulated

Some rough calculations on the leastility

Some residence of Radiation.

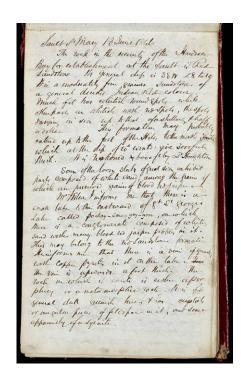
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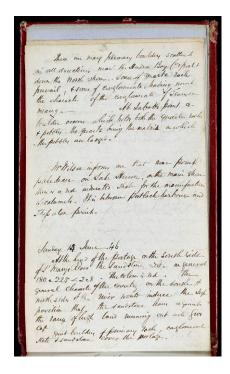
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- William Logan: explorer/geologist's notebook
 - Written in Stone—geological explorations of Canada
 - http://www.collectionscanada.ca/logan/021014-1000-e.html

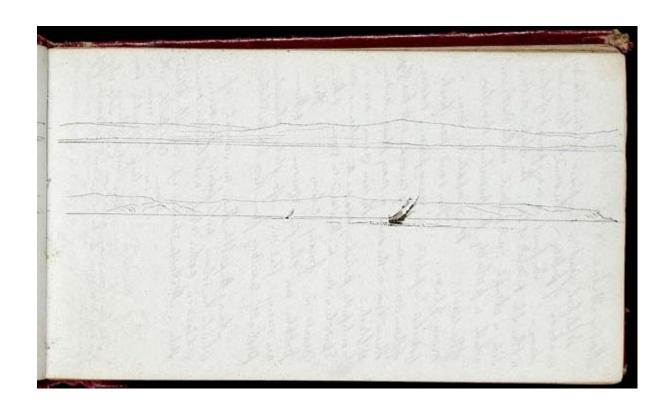






1846 Lake Superior

- William Logan Explorer's notebook
 - Written in Stone—geological explorations of Canada
 - http://www.collectionscanada.ca/logan/021014-1000-e.html

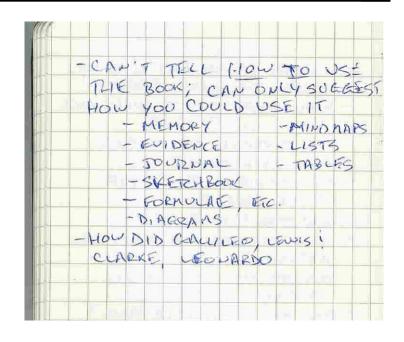


Why Notebooks Now?

- In the age of the Palm (I have one) and the smartphone (I have one) and the laptop (I have one), why use notebooks?
- They're portable
- They never crash
- They never forget to save
- Battery doesn't wear out
- They're free-form
- They're available
- They're personal

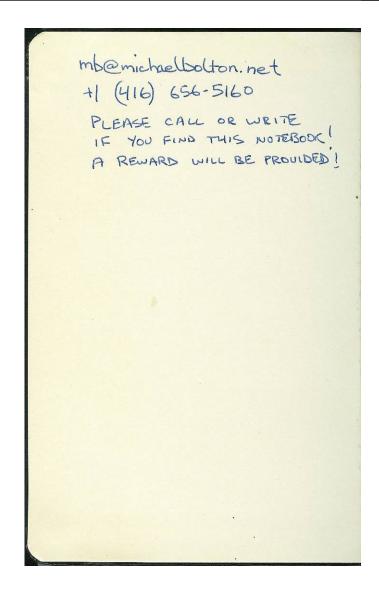
What I Use Notebooks For

- Brainstorming
- Sketches
- Catalogs of heuristics
- Mind maps
- Diagrams
- Action items and reminders
- "Fieldstones" and blog entries
- Conference or workshop sessions
- Test notes, and practice taking them

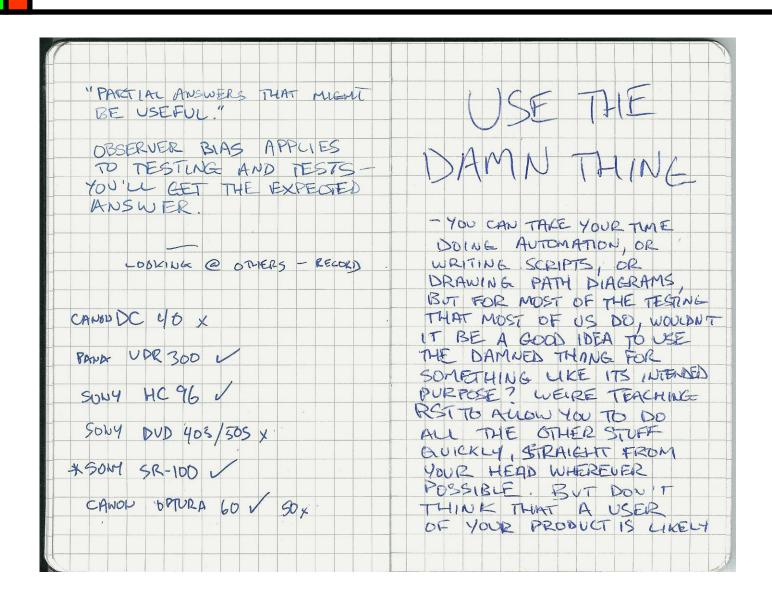


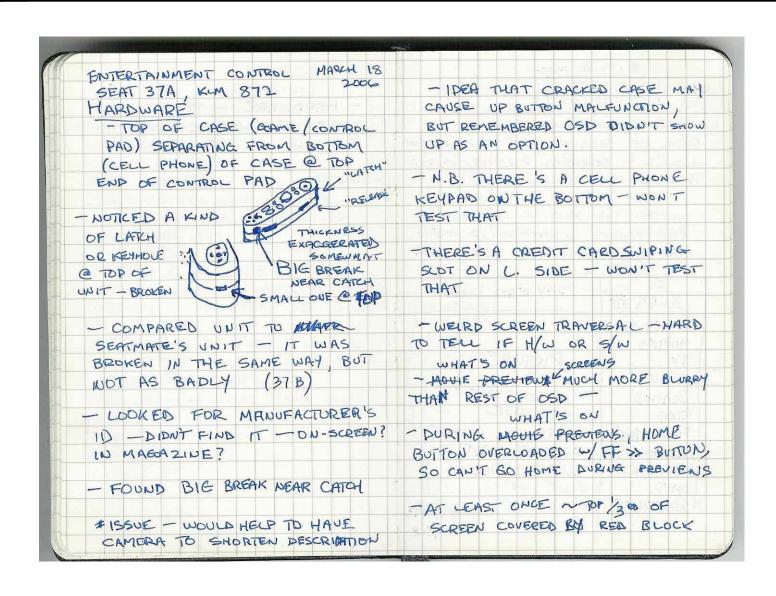
My Notebooks

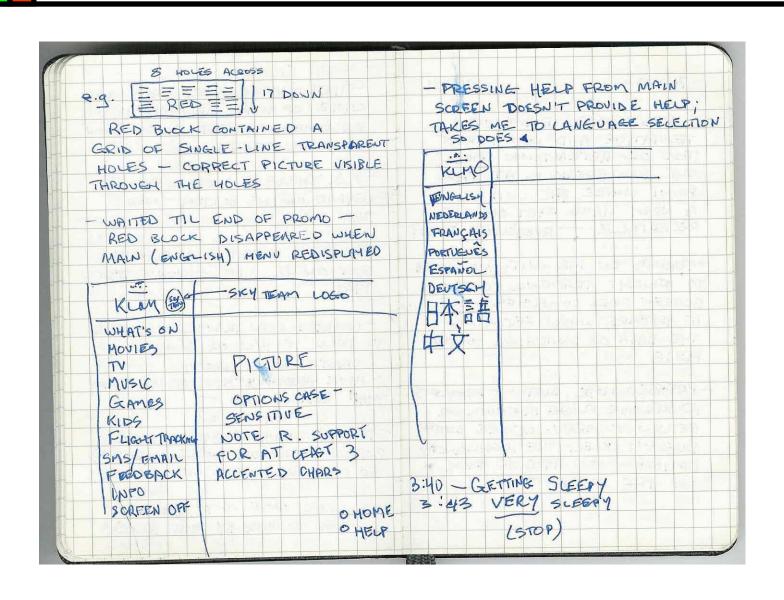
 I thought I lost my notebook once. Now...

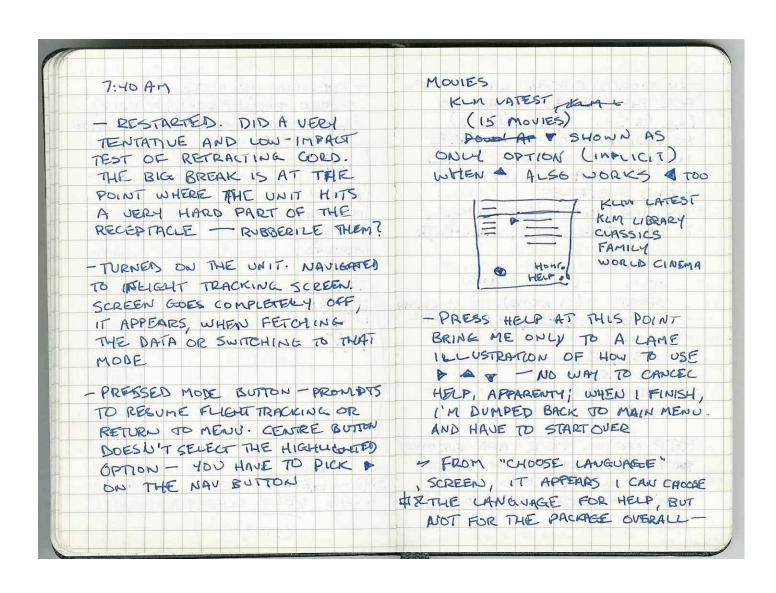


A Busy Couple of Days, With Rant



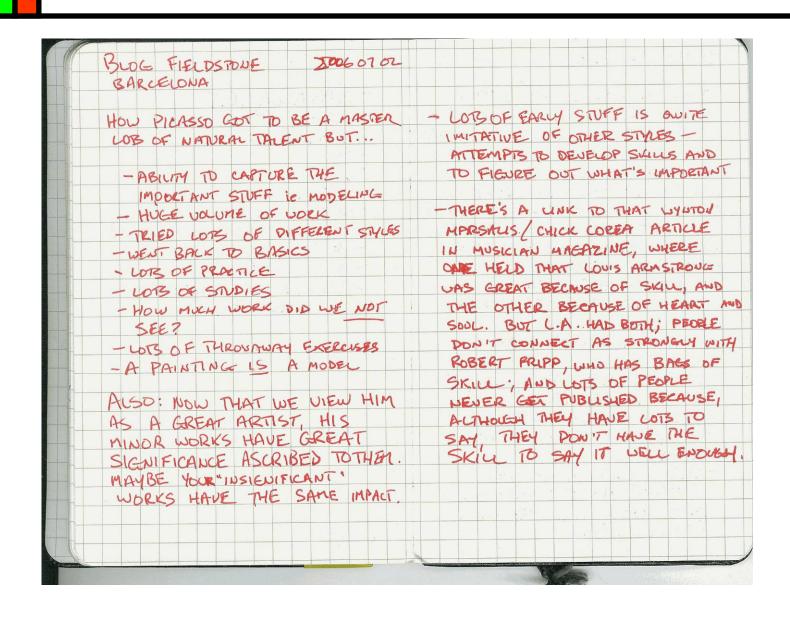






- IN WORLD CINEMA, LANGUAGES - I LIKE THE BREADTH OF FOR THE MOVIES LISTED AS SELECTION - PRETTY IMPRESSIVE (e.g. Ah Sou Mn/Cn/En-S) - WHEN SEAT AHEAD IS RECLINED NO INDICATION OF WHAT THESE MEAN. COULD WE USE FLACS I HAVE TO GET VERY LOW TO W/ IDEOGRAMS ? INFER -S SEE THE SCREEN (CLASSIC UCO ANGLE MEANS SUBTITLES ISSUE) - USTINGS WON'T MEAN MUCH. - REWIND + HARD TO SEE PROGRESS TO NON-ENGLISHERS, esp. 4 J OR POSITION OR RATE 5:40 - STOPPED -5 TU MENU: TO WATEN HILL STREET BLUES - BLANK SCREEN NEWS - (9 ITEMS) - CLASSIC (9 ITEMS) - SUMMAD + PIC SPORT - ON PRUSE CLAIMS ELAPSED COMEDY PROGRAN TIME IS 2 MINUTES DRAMA L THINK THAT'S SINCE LAST COMMERCIAL LIFESTYLE BREAK IN ORIGINAL SHOW CULTURE NATURE - SHOWS ELAPSED PEOCRAM TIME. BUT REMAINING FLICHT TIME TRAVEL KEEP NAV'ING TO R. AND EVENTUALLY - A SECOND PAUSE, MONENTS LATER I GET INSTRUCTIONS ON HOW TO SHOWS IT MIN ELAPSED TIME USE BOTTOM BUTTONS (NICER DOUE SCREEN EARLY THAN ANY HELP SCREEN SO FAR) - SELECTION SCREEN SAYS GREEN BUTTON WILL PLAY - IT DOESN'T: YOU HAVE TO USE THE D'UTTLE

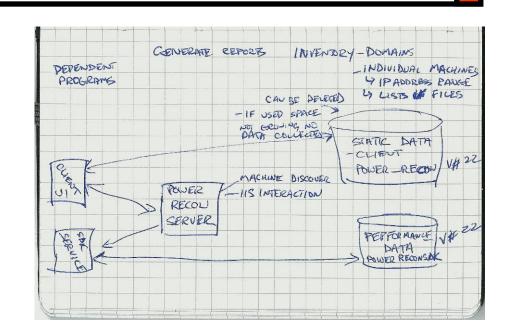
Observation on Building Skill



Diagramming

- "The diagram is nothing; the diagramming is everything."
 - Jerry Weinberg

James Bach on White-Box Risk-Based Analysis, with Diagrams



- [pointing at a box] What if the function in this box fails?
- Can this function ever be invoked at the wrong time?
- [pointing at any part of the diagram] What error checking do you do here?
- [pointing at an arrow] What exactly does this arrow mean? What would happen if it was broken?

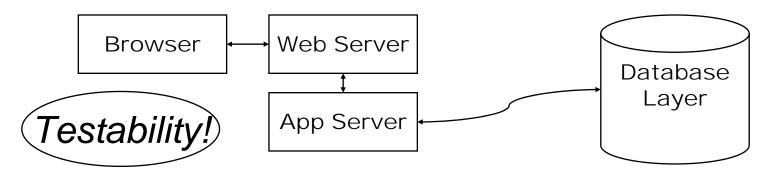
Guideword Heuristics for Diagram Analysis

- Boxes
 - Missing/Drop-out
 - Extra/Interfering
 - Incorrect
 - Timing/Sequencing

 - Conditional behavior •
 - I imitations
 - Error Handling

- Lines
 - Missing/Drop-out
 - Extra/Forking
 - Incorrect
 - Timing/Sequencing
- Contents/Algorithms Status Communication
 - Data Structures

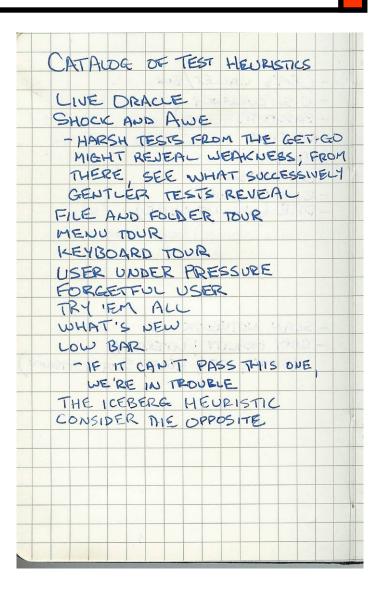
- **Paths**
 - Simplest
 - Popular
 - Critical
 - Complex
 - Pathological
 - Challenging
 - Error Handling
 - Periodic



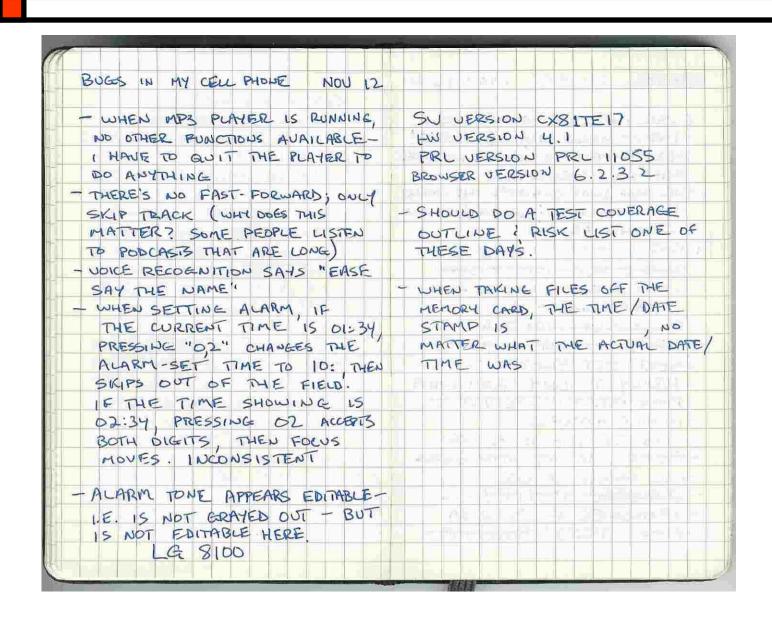
- James Bach, from our Rapid Software Testing course.

Incremental Catalogs

 As ideas occur to me, I might reserve a single page or two to consolidate them.

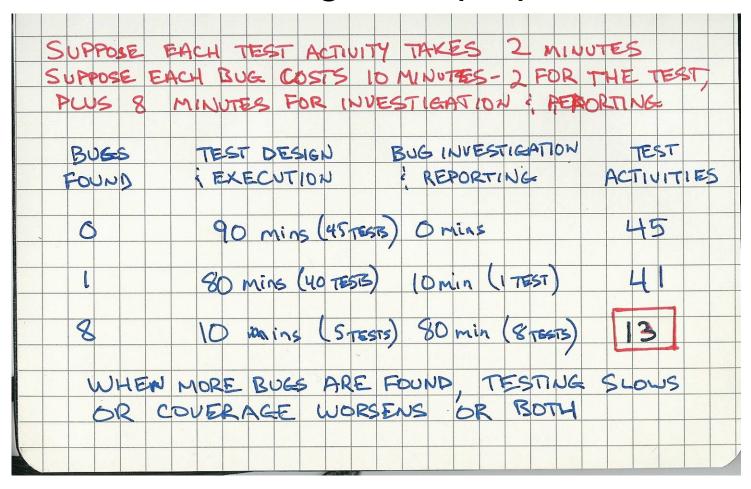


An Ongoing Bug Catalog



Portable Presentations!

Easier than booting the laptop!



E.T. Skills and Tactics

- Mike Kelly elaborated on this list of exploratory skills and tactics, which was originally written by James and Jon Bach.
- In writing down the list, I reckoned that tooling (distinct from resourcing) and evaluating were (for me) missing.

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FRAMEWORK FOR EXERCIS	SE DESIGN

KEY IDEA

How do you record your work?

Use concise, modular documents that help tell the testing story.

E.T. Notetaking Online: Session-Based Test Management

Charter

- A clear, concise mission for a session of testing
- Time Box
 - 90-minute (+/- 30), long enough for setup and focused work; short enough to make sure things don't get off track
- Reviewable Result
 - next slide!
- Debriefing
 - conversation between tester and manager
 - problems, bugs and issues can be discussed
 - new risks can be identified
 - coaching and mentoring can happen

Charter

- A clear mission for the session
- A charter may suggest what should be tested, how it should be tested, and what problems to look for.
- A charter is not meant to be a detailed plan.
- General charters may be necessary at first:
 - "Analyze the Insert Picture function"
- Specific charters provide better focus, but take more effort to design:
 - "Test clip art insertion. Focus on stress and flow techniques, and make sure to insert into a variety of documents. We're concerned about resource leaks or anything else that might degrade performance over time."

Time Box

Focused test effort of fixed duration

Short: 60 minutes (+-15)

Normal: 90 minutes (+-15)

Long: 120 minutes (+-15)

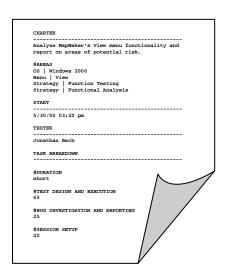
- Brief enough for accurate reporting.
- Brief enough to allow flexible scheduling.
- Brief enough to allow course correction.
- Long enough to get solid testing done.
- Long enough for efficient debriefings.
- Beware of overly precise timing.

Reviewable Results

A test session sheet that can be scanned by a Perl script for compilation elsewhere

- Charter
 - #AREAS
- Start Time
- Tester Name(s)
- Breakdown
 - DURATION
 - TEST DESIGN AND EXECUTION
 - BUG INVESTIGATION AND REPORTING
 - SESSION SETUP
 - CHARTER/OPPORTUNITY
- Data Files

- Test Notes
- Bugs
 - BUG
- Issues
 - ISSUE



Debriefing

Assessment begins with observation

- The manager or test lead reviews the session sheet to assure that (s)he understands it and that it follows the protocol.
- The tester answers any questions.
- Session metrics are checked.
- Charter may be adjusted.
- Session may be extended.
- New sessions may be chartered.
- Coaching and mentoring happens.

Session-Based Test Management

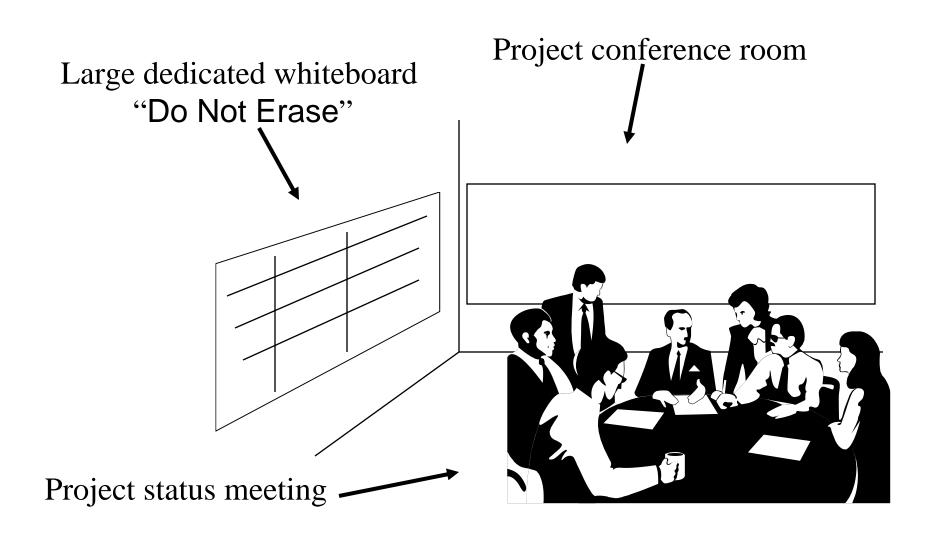
 For more information on SBTM, see http://www.satisfice.com/sbtm

KEY IDEA

How do you effectively report your work?

Learn to tell a compelling story that provokes the right questions.

The Dashboard Concept



Testing Dashboard

Updated:

Build:

2/21

38

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Area	Effort	C.	Q.	Comments
file/edit	high	1		
view	low	1+	•••	1345, 1363, 1401
insert	low	2		
format	low	2+	•••	automation broken
tools	blocked	1	•,•	crashes: 1406, 1407
slideshow	low	2	•,•	animation memory leak
online help	blocked	0		new files not delivered
clipart	none	1	•••	need help to test
converters	none	1	•••	need help to test
install	start 3/17	0		
compatibility	start 3/17	0		lab time is scheduled
general GUI	low	3		

Product Area

Area file/edit view insert **format** tools slideshow online help clipart converters install compatibility general GUI

- 15-30 areas (keep it simple)
- Avoid sub-areas: they're confusing.
- Areas should have roughly equal value.
- Areas together should be inclusive of everything reasonably testable.
- "Product areas" can include tasks or risks- but put them at the end.
- Minimize overlap between areas.
- Areas must "make sense" to your clients, or they won't use the board.

Test Effort

None	Not testing; not planning to test.
Start	No testing yet, but expect to start soon.
Low	Regression or spot testing only; maintaining coverage.
High	Focused testing effort; increasing coverage.
Pause	Temporarily ceased testing, though area is testable.
Blocked	Can't effectively test, due to blocking problem.
Ship	Going through final tests and signoff procedure.

Test Effort

- Use red to denote significant problems or stoppages, as in blocked, none, or pause.
- Color ship green once the final tests are complete and everything else on that row is green.
- Use neutral color (such as black or blue, but pick only one) for others, as in start, low, or high.

Test Coverage

0	We don't have good information about this area.				
1	Sanity Check: major functions & simple data.				
1+	More than sanity, but many functions not tested.				
2	Common & Critical: all functions touched; common & critical:				
2+	Some data, state, or error coverage beyond level 2.				
3	Complex Cases: strong data, state, extreme, exceptional, error, stress or long-sequence testing.				

Test Coverage

- Color green if coverage level is acceptable for ship, otherwise color black.
- Level 1 and 2 focus on functional requirements and capabilities: can this product work at all?
- Level 2 may span 50%-90% code coverage.
- Level 2+ and 3 focus on information to judge performance, reliability, compatibility, and other "ilities": will this product work under realistic usage?
- Level 3 or 3+ implies "if there were a bad bug in this area, we would probably know about it."

Quality Assessment



"We know of no problems in this area that threaten to stop ship or interrupt testing, nor do we have any definite suspicions about any."



"We know of problems that are possible showstoppers, or we suspect that there are important problems not yet discovered."



"We know of problems in this area that definitely stop ship or interrupt testing."

Comments

Use the comment field to explain anything colored red, or any non-green quality indicator.

- Problem ID numbers.
- Reasons for pausing, or delayed start.
- Nature of blocking problems.
- Why area is unstaffed.

Using the Dashboard

- **Updates:** 2-5/week, or at each build, or prior to each project meeting.
- Progress: Set expectation about the duration of the "Testing Clock" and how new builds reset it.
- **Justification:** Be ready to justify the contents of any cell in the dashboard. The authority of the board depends upon meaningful, actionable content.
- Going High Tech: Sure, you can put this on the web, but will anyone actually look at it???

"We shape our tools;
thereafter they shape us."
--Marshall McLuhaman